

REPUBLIC OF KENYA
MACHAKOS COUNTY ASSEMBLY

OFFICIAL REPORT

Tuesday, 10th September, 2019

The House met at 10.07 a.m.

[The Speaker (Hon. (Mrs.) Mwangangi) in the Chair]

PRAYERS

Hon. Speaker: You don't need to ring the bell for quorum because I can see Members have walked in and I had been told we needed only one Member and more than one Member has walked in and so we can start the business for the day. Good morning, Hon. Members. Yes, I welcome you again to this week's sitting so we start on the order of business this morning, Mr. Clerk.

COMMUNICATION FROM THE CHAIR
CASA GAMES

Hon. Speaker: Hon. Members, I have one communication and it is on CASA games in particular the games kit. Hon. Members, I am informed that the person who is supposed to supply the games kit will be available within the Assembly precincts in the course of today, nearly the whole day and he is coming to take your measurements so that you get the right sizes for the games kit and in this regard, Hon. Members, you are requested to get in touch with your team captains.

I am informed each of you where you are participating, you know the team captains so that your measurements can be taken and the information going forward on the same games will continue to be given to you in preparation of the games.

The only thing I would request you is to put on more efforts in the practice that you are doing and as I promise last week, the afternoon sittings will be organized in such a way that you do the work of the Assembly in the plenary but at the same time you also have some time to do the practice for the games. They are just about or less than two weeks to come. So I urge you Hon. Members to cooperate in that exercise at least so that the team for the assembly can be well prepared.

PAPERS LAID

Hon. Speaker: Hon. Members, we have two businesses; the first one is by Hon. Cosmas Kieti and Hon. Cosmus Masesi.

REPORT ON STRATEGIC PLAN 2018-2023

Hon. Kieti: Hon. Speaker, I beg to lay the following Paper on the Table of the House today 10th September, 2019; the report of the committee on Trade, Economic Planning and industrialization on the Machakos County Assembly second Strategic Plan for the period 2018-2022. Thank you, Hon. Speaker.

Hon. Speaker: For me it is written 2023, Hon. Cosmas Kieti; is it different, but you can correct because you are the one in charge.

Hon. Kieti: Thank you, Hon. Speaker. It is 2023. Thank you.

Hon. Speaker: Next business; Hon. Museku, you are holding brief for Hon. Cosmus Masesi; okay go ahead.

REPORT ON STATUS AND MANAGEMENT COUNTY RURAL AMBULANCES

Hon. Museku: Thank you, Madam Speaker. I am here to read the Paper on behalf of Hon. Masesi, chairperson Health and Emergency Services committee. Hon. Speaker, pursuant to Standing Order 190(5), I wish to lay the following Paper on the Table of the Assembly today, Tuesday, 10th September, 2019; report of the Committee on Health and Emergency Services on status and management County rural ambulances. Thank you, Hon. Speaker.

Hon. Speaker: Thank you, Hon. Museku. Can I see the Paper? Hon. Museku, I am assuming that more is coming by way of this Paper.

Hon. Museku: Yes, he has it. Mr. Clerk.

Hon. Speaker: Okay, let us go to the next Order, Mr. Clerk.

NOTICES OF MOTIONS

Hon. Speaker: Hon. Members, we have two businesses by the same Hon. Members; Hon. Cosmas Kieti and Hon. Cosmus Masesi.

REPORT ON STRATEGIC PLAN 2018-2023

Hon. Kieti:

Madam Speaker, that aware that the County Assembly, mandate as stipulated by the County Governments Act, 2012 is to effectively and efficiently undertake the representation, legislation and oversight roles;

Aware that public institutions, County Assembly of Machakos included, exist to offer services to their respective stakeholders and in order to achieve its goals and

meet the expectations of its stakeholders, it is imperative for the County Assembly of Machakos to think and act strategically;

Noting that the County Assembly embarked on drafting the second Strategic Plan for the period running from 2018-2023 and the process which began in 2018 was initiated by the County Assembly Service Board (CASB) and involved all the Hon. Members and staff;

Appreciating that the Assembly procured the services of a consultant to give technical support and facilitate the process. Primary data was generated from stakeholder consultations while the secondary data was drawn from the appropriate legal legislations and policy documents, including the Constitution of Kenya, Kenya Vision 2030, the Big 4 Agenda, Africa Agenda 2063 and Sustainable Development Goals (SDGs) 2030;

Aware that, the final draft Strategic Plan was thereafter tabled at the County Assembly Service Board meeting held on 4th April, 2019 where it was referred to the Assembly Committee on Trade, Economic Planning and Industrialization for deliberations and tabling before the House;

Madam Speaker, I wish to give notice of Motion that this Hon. House discusses and approves the Machakos County Assembly Second Strategic Plan for the period 2018-2023.

Thank you, Madam Speaker.

Hon. Speaker: Thank you, Hon. Cosmas Masesi; sorry Cosmas Kieti. The two 'Cosmas' today are doing work simultaneously. Hon. Paul Museku, you are still holding brief for Hon. Cosmus Masesi.

REPORT ON STATUS AND MANAGEMENT COUNTY RURAL AMBULANCES

Hon. Museku: Yes, Madam Speaker.

Hon. Speaker, that aware that Article 43(2) of the Constitution of Kenya, 2010 stipulates that a person shall not be denied emergency medical treatment;

Aware that the Fourth Schedule of the same Constitution mandates Counties with County Health Services including in particular ambulance services;

Hon. Speaker, acknowledging that the current management of County ambulances is a total menace and this is evident by the public outcry from the residents of Machakos County;

Aware that most are the times when the ambulances lack fuel, insurance and require minor mechanical repairs;

Hon. Speaker, aware that a motion was moved in this House seeking to decentralize the management of rural ambulances from the Director of Emergency Services to the Sub County Medical Officers of Health (MoH);

Aware that the Committee on Health and Emergency Services considered the motion and compiled a report;

Hon. Speaker, I wish to give notice of motion that this Hon. House discusses and approves the Health and Emergency Committee report on status and management of County rural ambulances.

Thank you, Madam Speaker.

Hon. Speaker: Thank you, Hon. Museku.

STATEMENT

BUSINESS FOR THE HOUSE FOR 10TH TO 18TH SEPTEMBER, 2018

Hon. Speaker: Hon. Members, we have one business by Majority Leader, Mark Muendo.

Hon. Muendo: Thank you, Madam Speaker. Hon. Speaker, I stand under Standing Order 41(2)(a) where during the Statement Hour, a Member of the House Business Committee designated by the Committee for that purpose shall for not more than ten minutes, present and lay on the table, a statement informing the House of the business coming before the House.

Hon. Speaker, the House Business Committee met on 9th September, 2019 and balloted business for the week of 10th to 11th and 17th to 18th of September, 2019 pursuant to the provisions of the Standing Order 151 as follows:

Tuesday, 10th September, 2019

Morning at 10.00 a.m.

Report of Trade, Economic Planning and Industrialization Committee on the County Assembly of Machakos Second Strategic Plan for the Period 2018-2023 by Hon. Cosmas Kieti, Chairperson, Trade, Economic Planning and Industrialization Committee.

Afternoon at 2.30 p.m.

Report of Health and Emergency Services Committee on Status and Management of county ambulances by Hon. Cosmus Masesi, Chairperson, Health and Emergency Services Committee.

Wednesday, 11th September, 2019

Morning at 10.00 a.m.

Report of Agriculture and Cooperative Development Committee on Status of county abattoirs: a case of Athi River slaughter house by Hon. Moses Mitaa, Chairperson Agriculture and Cooperative Development Committee.

Afternoon at 2.30 p.m.

Report of Joint Committees on Environment, Lands, Energy and Natural Resources and Justice and Legal Affairs Committees on Animal/Human conflict within Machakos County by Hon. Moffat Maitha, Chairperson of Justice and Legal Affairs Committee.

Tuesday, 17th September, 2019

Morning at 10.00 a.m.

Report of Trade, Economic Planning and Industrialization Committee on ADP for FY 2019/20 by Hon. Cosmas Kieti, Chairperson, Trade, Economic Planning and Industrialization Committee.

Afternoon at 2.30 p.m.

Report of Transport and Public Works Committee on County Government Residential Houses by Hon. Daniel Mbevi Chairperson, Transport and Public Works Committee.

Morning at 10.00 a.m.

Report of Youth, Women, PWDs and Sports Committee on PWDs inclusion in sporting activities within the County by Hon. Geoffrey Kamulu Chairperson, Youth, Women, PWDs and Sports Committee.

Afternoon at 2.30 p.m.

Report of Finance and Revenue Collection committee on the financial statements of the County Government of Machakos for the year ended 30th June, 2018 by Hon. Steve Mwanthi, Chairperson Finance and Revenue Collection committee.

Thank you, Hon. Speaker.

Hon. Speaker: Thank you, Hon. Mark Muendo Majority Leader. Hon. Members there is the business balloted. I had a meeting with the chairpersons last week on Tuesday and the target is to have business balloted a month in advance because you have a lot of work and I wish to see work brought to this Assembly plenary.

It is even better we discuss the work that we cannot reach all of it than not having enough work on the Order Paper so that is the target and for that I urge the committees who have reports pending; make sure you see the table clerk so that the reports are brought to the House Business Committee for balloting.

Those which have been brought the Clerks at the Table, you must include them in the list for the House Business Committee for balloting. In the engagement with the chairpersons, I got information from some of them that there are quite a number of reports which they have apparently submitted to the Clerks at the Table but which have not yet found their way to the House Business Committee for balloting. Let us have work so that members you do what the public sent you to this House to do and that goes also on the improvement of quorum. Remind yourself---

(Hon. Muendo spoke off record)

Hon. Speaker: Yes, I have seen it. I have seen it Hon. Cosmus Masesi just go out.

(Hon. Masesi withdrew from the House)

So, Hon. Members as I was saying; what was I saying?

(Laughter)

You see now I was talking about quorum and actually when I am talking about quorum one Member comes when they cannot be seen and I am talking about quorum and they are coming even late when they cannot be seen. So let us watch the time for starting the sittings which you know very well in the mornings 10.00 a.m. in the afternoon 2.30 p.m. Thank you, Hon. Members. Mr. Clerk, proceed.

(Applause)

MOTION
REPORT ON STRATEGIC PLAN 2018-2023

Hon. Speaker: Hon. Members, under this Order, we have one business by Hon. Cosmas Kieti. Hon. Cosmas Kieti.

Hon. Kieti: Hon. Speaker, I have the motion.

Madam Speaker, that aware that the County Assembly mandate as stipulated by the County Governments Act, 2012 is to effectively and efficiently undertake the representation, legislation and oversight roles;

Aware that public institutions, County Assembly of Machakos included, exist to offer services to their respective stakeholders and in order to achieve its goals and meet the expectations of its stakeholders, it is imperative for the County Assembly of Machakos to think and act strategically;

Noting that the County Assembly embarked on drafting the second strategic plan for the period running from 2018-2023 and the process which began in 2018 was initiated by the County Assembly Service Board (CASB) and involved all the Hon. Members and staff;

Appreciating that The Assembly procured the services of a consultant to give technical support and facilitate the process. Primary data was generated from stakeholder consultations while the secondary data was drawn from the appropriate legal legislations and policy documents, including the Constitution of Kenya, Kenya Vision 2030, the Big 4 Agenda, Africa Agenda 2063 and Sustainable Development Goals (SDGs) 2030;

Aware that, the final draft strategic plan was thereafter tabled at the County Assembly Service Board meeting held on 4th April, 2019 where it was referred to the Assembly Committee on Trade, Economic Planning and Industrialization for deliberations and tabling before the House;

Madam Speaker, I wish to move the Motion that this Hon. House discusses and approves the Machakos County Assembly Second Strategic Plan for the period 2018-2023.

Thank you, Madam Speaker. I call upon Hon. Christine Koki to second the motion.

Hon. Speaker: Hon. Christine Koki.

Hon. (Ms.) C. Koki: Thank you, Madam Speaker. I support the motion.

Hon. Speaker: Thank you, Hon. Christine Koki. Hon. Cosmas Kieti. What is the problem Hon. Museku?

Hon. Museku: Has the Hon. Member seconded or supported the motion?

Hon. Speaker: Incidentally, I did not even notice; no wonder she was smiling hard as she was sat down. It is supposed to be seconding Hon. Koki.

Hon. (Ms.) C. Koki: I am corrected, Madam Speaker.

Hon. Speaker: Thank you.

Hon. (Ms.) C. Koki: I second the motion. Thank you, Madam Speaker.

Hon. Speaker: Hon. Cosmas Kieti.

Hon. Kieti: Thank you, Madam Speaker. I will go ahead and read the report. Report of the second Machakos County Assembly Strategic Plan 2018-2023

1.0 INTRODUCTION

1.1 Preface

Madam Speaker, public institutions, County Assembly of Machakos included, exist to offer services to their respective stakeholders. In order to achieve its goals and meet the expectations of its stakeholders, it is imperative for the County Assembly of Machakos to think and act strategically.

This requires a thorough strategic planning to align the organization with its immediate environment and the implementation of those plans. Bryson (2004) defined strategic planning as a disciplined effort to produce fundamental decisions and actions that shape and guide what an organization or other entity is, what it does and why it does.

Madam Speaker, in 2013/2014 financial year, the County Assembly of Machakos initiated the journey towards the formulation of its first strategic plan. The five year plan whose period ran from 2013-2018 was to provide a roadmap, direction and programs that were to be implemented by the County Assembly in the entire period. The Strategic Plan was developed as a tool that would help set priorities, focus energy and resources, strengthen operations and ensure the Assembly worked towards a common goal.

Madam Speaker, after the period for the first Strategic Plan elapsed, the County Assembly embarked on drafting the second Strategic Plan for the period running from 2018-2023. The process which began in 2018 was initiated by the County Assembly Service Board (CASB) and involved all the Hon. Members and staff.

The Assembly procured the services of a consultant to give technical support and facilitate the process. Primary data was generated from stakeholder consultations while the secondary data was drawn from the appropriate legal legislations and policy documents, including the Constitution of Kenya, Kenya Vision 2030, the Big 4 Agenda, Africa's Agenda 2063 and Sustainable Development Goals (SDGs) 2030.

Madam Speaker, the final draft Strategic Plan was thereafter tabled at the County Assembly Service Board meeting held on 4th April, 2019 where it was referred to the Assembly

Committee on Trade, Economic Planning and Industrialization for deliberations and tabling before the House.

Madam Speaker, this report presents a brief summary of the final draft Strategic Plan for the County Assembly of Machakos. I therefore request the Hon. Members to create time and read the strategic plan once it has been published.

1.2 Mandate of the Committee on Trade, Planning and Industrialization

Madam Speaker, the Committee on Trade, Economic Planning and Industrialization was established pursuant to the Second Schedule of the Machakos County Assembly Standing Orders. The mandate of the committee includes: dealing with all matters related to economic planning, tourism, trade development, regulation including markets; and outdoor advertising; trade licenses (excluding regulation of professions); fair trading practices and statistics; and all matters relating to the delineation and management of decentralized units, urban areas and municipalities.

1.3 Committee Composition

Madam Speaker, the Committee comprise of the following 13 Members:

- | | |
|---------------------------|------------------|
| 1. Hon. Cosmas Kieti | Chairperson |
| 2. Hon. Antony Mulu | Vice-chairperson |
| 3. Hon. Anastaciah Mutuku | Member |
| 4. Hon. Joseph Musau | “ |
| 5. Hon. Betty Nzioki | “ |
| 6. Hon. Christine Koki | “ |
| 7. Hon. Judas Ndawa | “ |
| 8. Hon. Josephat Kasyoki | “ |
| 9. Hon. Winfred Mutua | “ |
| 10. Hon. Mark Muendo | “ |
| 11. Hon. Mohammed Ali | “ |
| 12. Hon. Peter Mutiso | “ |
| 13. Hon. Brian Kisila | “ |

2.0 THE SECOND MACHAKOS COUNTY ASSEMBLY STRATEGIC PLAN (2018-2023)

2.1 Structure of the Strategic Plan

Madam Speaker, this Strategic Plan will guide the operations of the Assembly for the next five year with effect from 2018.

Madam Speaker, the plan is organized into five chapters. Chapter one presents the historical, legal, institutional framework and the national agenda that inform and explain the existence of the County Assembly as the legislative arm of the County Government of Machakos. The chapter provides a narrative of the role and functions of the Assembly as well as the legislations, policies and protocols relevant to the Assembly.

Chapter two is on the situational analysis. The situational analysis was conducted using strength, weakness, opportunities and threats (SWOT) and the political, economic, social, technological, environmental and legal (PESTEL) models. The achievements realized by the Assembly while implementing the first Strategic Plan 2013-2018 are outlined in addition to the challenges encountered and lessons learnt.

Chapter three of the Strategic Plan presents the strategy focus of the Assembly. The new Assembly's vision, mission and motto are stated under this chapter. The revised core values are also enumerated under this chapter. Four key result areas (KRAs) have been identified, each with strategic objectives, strategies and corresponding activities to be undertaken.

Chapter four of the document details the institutional capacity, resource mobilization, plan implementation and coordination while chapter five presents a framework for monitoring, evaluation and reporting on the implementation of the plan.

2.1 Strategic Framework

Madam Speaker, the new vision adopted by the Assembly is "an exemplary legislative Assembly" while the new mission is "to make a positive impact on the people through legislation, oversight and representation." The new Assembly motto will be "people oriented legislature." The participants also agreed and adopted six virtues as the core values of the Assembly. The core values by which the Assembly will operate are:

- i. Teamwork;
- ii. Integrity;
- iii. Innovation;
- iv. Inclusiveness;
- v. Equity, and
- vi. Servant leadership.

Madam Speaker, the vision will guide the Assembly's long term aspirations whereas the mission statement details the path which the Assembly will take in actualizing this Strategic Plan. The core values have been reviewed to align them to the prevailing operational environment and focus organizational synergies on long-term goals. The vision, mission and core values will form the primary communications tools for the Assembly in the entire Strategic Plan period.

Four key results areas (KRAs) have been identified to form the pillars upon which results will be pursued and measured. These are:

- i. Representation.
- ii. Legislation.
- iii. Oversight.
- iv. Institutional capacity.

Madam Speaker, under each KRA, the strategic objectives to be pursued have been outlined. Finally, under each of the strategic objective, strategies have been identified alongside their corresponding activities and the responsible persons in the implementation matrix.

2.2 Objectives of formulating the strategic plan

Madam Speaker, the objectives of formulating the Strategic Plan were:

1. To help create a focus on the general direction of the County Assembly.
2. To ensure that the powers and roles designated to the County Assembly are wholesomely executed.
3. To help in the development of frameworks for execution of roles as stipulated in the Constitution.
4. To assist the Assembly in making informed decisions.
5. To help the Assembly to prepare for the future by optimizing on opportunities and guarding against threats.

2.2 Implementation of the Strategic Plan

Madam Speaker, for successful implementation of the Strategic Plan, both human and financial resources will be critical. In order to mobilize these resources, budgetary provisions were prepared through annual estimates and procurement plans for the entire planning period.

Madam Speaker the Assembly will focus on the following strategies as a means to mobilize for resources during the current Strategic Plan period:

- a) Lobby for enhanced County Revenue Allocation.
- b) Inter-governmental collaboration.
- c) Enhance engagement with Public Private Partnerships (PPP).
- d) Development partners and donors.
- e) Enhancing legislation on user fees and charges.
- f) Identifying other sources of revenue.
- g) Prudent use of available resources.

Further, result-based management approach will be used in the implementation of this Strategic Plan.

2.3 Monitoring, Evaluation and Reporting

Madam Speaker, the Strategic Plan recognizes the importance of monitoring, evaluation and reporting in the achievement of the intended results. Progressive monitoring and evaluation will be carried out on quarterly basis. The Assembly departments and sections will be required to report performance in every quarter and produce annual reports based on the expected outputs and measurable indicators set out in the implementation matrix.

While carrying out this, focus will be placed on outputs and intended outcomes. Key programmes will be identified for evaluation at the end of specified periods to assess their impact and to provide key learning points. This will enhance timely interventions.

Madam Speaker, the mid-term review of the Strategic Plan will be conducted after the first half of the strategic period which will be in June 2021. The aim of the exercise will be to evaluate the Assembly's performance in the first half of the strategic period while the end term review will be conducted in June 2023. The end term review will inform the formulation of the next Strategic Plan.

3.0 RECOMMENDATION

Madam Speaker, the committee recommends that this Hon. House approves the Second Strategic Plan of the County Assembly of Machakos to guide the operations of the Assembly for the period 2018-2023.

4.0 ACKNOWLEDGEMENTS

Madam Speaker, the committee wishes to acknowledge the contributions of various persons who made the development of the second Strategic Plan a success. First and foremost, the committee is grateful to the County Assembly Service Board for availing the resources needed in the development of the plan. The committee commends the Hon. Speaker for providing leadership and guidance during the entire process of drafting the plan.

The Hon. Members were very instrumental in giving their input during the strategic planning process. The Committee appreciates the advisory services accorded to it by the Clerk of County Assembly. The heads of various departments, sections and Strategic Plan secretariat who

worked round the clock to put the inputs and recommendations of the participants together in order to have this document also deserve a mention.

Last but not the least, the committee would like to appreciate the consultant for putting in commendable technical expertise in facilitating the entire process, preparing this plan and enhancing the capacity of secretariat through the participatory methods deployed.

Madam Speaker, I do therefore recommend this report of the second Strategic Plan of the County Assembly of Machakos to this Hon. Assembly for consideration and approval. Thank you, Madam Speaker.

(Applause)

Hon. Speaker: Thank you, Hon. Cosmus Kieti.

(Question proposed)

Hon. Members, I invite you to debate the motion. Hon. Ndeti.

Hon. (Ms.) Ndeti: Thank you, Madam Speaker. I stand here to appreciate the committee on trade for a good job well-done; a very well-written report. Madam Speaker, you very well know that for one to succeed in life, you must be able to plan. After going through the report I see they have put very good measures of coming up with planning activities that are going to help our Assembly move forward.

They have even come up with evaluation methods to ensure that they evaluate their work on quarterly basis. I have also noticed that the committee is going to ensure that there is implementation of the report and mine is to thank them and pray that this is implemented. Thank you, Madam Speaker.

Hon. Speaker: Thank you, Hon. Ndeti. Hon. Cosmus Masesi; now I can see you.

Hon. Masesi: Thank you, Madam Speaker. Madam Speaker, first and foremost, I would like to appreciate the trade committee led by the chair Hon. Cosmas for this big and well-thought report, Madam Speaker. Madam Speaker, it is said that failing to plan is planning to fail so for the County Government having some objectives and goals to achieve in this given period of five years, Madam Speaker, when we are at this County Assembly, it will be of great achievement to the people of Machakos.

Madam Speaker, I would like also to urge the Members for us to make sure we are conversant with the law because last week, we were attending a training for the implementation committee and the woman who was there told us that once some committees normally call some lawyers.

(Loud consultations)

Madam Speaker, the facilitator who was with us.

Hon. Speaker: He has noted the mistake, Hon. Ndeti; so it is okay.

Hon. Masesi: Madam Speaker, thank you for the correction. Madam Speaker, the facilitator told us it is always has a lot when us Members call professionals and Madam Speaker within our conversations they tell us a certain law says this and us like members we just tell them if it says so we stand guided.

So, Madam Speaker, we need to read well and make sure that we also have some information of the laws we have within the County and the National Government. Otherwise, I would wish we stick to the Strategic Plan and we make sure that all we plan for is done within the time frame that is given by the law. Thank you, Madam Speaker.

Hon. Speaker: Thank you, Hon. Cosmus Masesi. Hon. Alex Kamitu, Minority Leader?

Hon. Kamitu: Thank you very much, Madam Speaker. Going through this report, it is a report that all the Members should be serious about. It is a report that us as Hon. Members should follow and when I am talking about follow up, it is very important that when we are talking about Strategic Plans, these are the plans that should be emulated and followed to the letter.

Madam Speaker, also in the report we are talking about the quarterly returns and they are very important so my humble request to the Hon. Members and especially the chairpersons in regards to various departments are supposed to follow those areas are supposed to be implemented because there is no point.....we are very fond of reading very good reports in this House but on the implementation part of it as a follow up this is where we are mostly failing.

So, Madam Speaker, I would request as we plan we should also ensure that whatever is planned is put down in regards to development issues and according also to the law that the law should be followed. So that is my contribution and ask Hon. Members that we plan to succeed and we should plan to see that things are put down as the laid down regulations. Thank you, Madam Speaker.

Hon. Speaker: Thank you, Hon. Minority Leader Kamitu. Hon. Museku.

Hon. Museku: Thank you Madam Speaker for giving me this opportunity. Madam Speaker. First of all, I would like to start appreciating the chairman and his committee for the work they have done in ensuring that the County Assembly has a Strategic Plan for the period 2018/2023. A few observations Madam Speaker; the first one is obviously the fact that we are already towards the end of 2019, third quarter of 2019 which means the strategic plan as we have formulated it is almost a year plus...a year and a half late down the line.

Therefore it is important for us to be able to look at whatever strategies that have been put up and are supposed to have been implemented in a five year period and which for now will have to be implemented after the approval of the plan in a period less by one and a half years or so. It will be important for us, in the future, to ensure as a going concern, the process of developing an implementation plan for the next period starts maybe in the last quarter of the previous plan so that by the time we start the other Strategic Plan period we are not delayed. We do not do a plan towards the end of the planned period itself.

The other thing which I would like to talk about is looking at the report which is here, this is a very summarized report of the actual Strategic Plan. It will be very important for every Hon. Member in this House to go through the whole document after it has been approved and published so that we can be able to first of all to understand the basis for which the plan itself has

been made like the SWOT analysis which has been done to be able to appreciate the strengths we have, the weaknesses we have, what opportunities and threats we are facing and also to be able to appreciate that whatever strategies have come out here will have to be operating in a PESTEL environment that is you have to look at the political, economic, social, technological, environmental and legal aspects of how we are going to implement these strategies.

Each one of them has it has been put here and I quote, the first Strategic Plan is to lobby for enhanced County Revenue Allocation and secondly Intergovernmental collaboration. If you look at those items each one of them will be affected in one way or the other by PESTEL and each one of them will have to be undertaken by a certain Committee in this House.

When you talk about enhanced engagement in public private partnerships, development partners and donors enhancing legislation on 'user fee justice' that is issue of both finance and justice, identifying other sources of revenue, prudent use of available resources through our budgeting process.

So, all these strategies which have been identified here we need to be able to own them within our mandates in the various committees and ensure that with the document at hand, with the Strategic Plan which we shall have with us, we ensure that whatever we are going to is guided by these strategies if at all the Assembly is going to go in the direction it wants to go in achieving the goals of the Strategic Plan.

Finally, I would like to say that, let the document not be a document which is prepared and put on the shelf; most strategic plans you go to most institutions you find you have Strategic Plan; yes we have a document. Where is it? Then they start looking for it somewhere in the shelf. It should be a live document which we should be reviewing over and over again through our committees and guiding us and that is why we are talking about monitoring and evaluation after maybe half way through the period we will be doing reviews of how far we have gone.

So, it is important for us to own the document, read it, understand it, internalize because we are the Members, we are the ones who are supposed to implement this so that we can be able to move in the same direction as planned by the Committee. Thank you, Madam Speaker.

Hon. Speaker: Thank you, Hon. Museku. Hon. Moses Mitaa.

Hon. Mitaa: Thank you, Madam Speaker for granting me the opportunity. Mine is to first thank the committee under the leadership of Hon. Cosmas Kieti for the good job they have done. It has been a long journey, I think we ones retreated to Mombasa on the same thing and I have summarized our Strategic Plan to a document which has given a clear sense of direction which the Assembly would follow while at the same time would improve on our operational efficiency since the Assembly would be proactive rather than reactive. Thank you, Madam Speaker.

Hon. Speaker: Thank you, very much Hon. Moses Mitaa. Hon. Johanna.

Hon. Munyao: Thank you, Madam Speaker. I stand to support this report, it is a good report. Thank you, Chair, also for presenting it in a very clear manner. Madam Speaker, this report answers several key areas in any plan and that it addresses the question of where we are coming from by studying and analyzing the previous Strategic Plan and it also answers the question of where we are by coming up with objectives and also the ways of implementing the plan as it is and also appreciate the element of monitoring and evaluation which is a tool which is

meant also to ensure and gauge ourselves on the extent to which we have been able to execute the plan.

Madam Speaker, mine is to request that, we do a lot of capacity building so that all the stakeholders own the document and each every player knows where they are supposed to come in if the plan is to succeed. Therefore, I wish to support the report and applaud it. It is a good plan. Thank you.

Hon. Speaker: Thank you, Hon. Johana Munyao. Hon. Cosmus Kieti, the mover of the Motion; please reply.

Hon. Kieti: Thank you, Hon. Speaker for giving me this chance again. I want to start by thanking the Hon. Members for their contribution and support that they have given the committee on the report that I have tabled to this House. As one of the Hon. Members has raised, it is imperative that or it is good that, all the stakeholders and more so the Hon. Members be taken through the final document so that they may get to know the contents of the Strategic Plan once it is published.

By so doing, the monitoring and evaluation will be effective because each one of will be able to know what is our expectation in the period between 2018 to 2023, what is the CASB expected to do to improve the welfare of the Assembly and also its environs. I want to say that, within the Strategic Plan we noted the strengths and the weaknesses which also the Hon. Members who are not part of the team also need to know and that will be well achieved if they are taken through the final document.

Lastly, I want to say that somebody said if you want to succeed, you have to plan as if you are living forever and implement as if you are dying tomorrow. So, our plan is so good, we have planned as if we are living forever, then I humbly request that the implementation be 100 percent for the benefit of the Assembly. Thank you, Madam Speaker and thank you everyone.

(Applause)

Hon. Speaker: Thank you very much, Hon. Cosmas Kieti.

(Question put and agreed)

(Applause)

Just a comment, Hon. Members; first, I have gone through the report as the Member was presenting and I must say that I am impressed really by the Clerk Assistant who is serving that particular committee. I am normally very particular on the grammar that is used and I have seen that this is a Clerk Assistant who is up to task on presentation of the report.

(Applause)

I also saw on page two and this is the very first report I am seeing citing a famous author called Bryson and even the year is given. For some moment I thought that this was a research paper. This is very good.

(Applause)

So, that the Clerk Assistant and the Committee in general, you have done a good job and I think others need to take some cue from what is happening in that particular committee. Keep it up.

Hon. Members now, on the issue of planning, this is a Clerk Assistant for the County Assembly but then you remember there is also the need to plan as a County Government. About three weeks ago I was able to attend a meeting sponsored by the National Land Commission and sponsored by a number of donors and what was happening there was presentation of a report that has been prepared which is called 'An Annex to Guide on the Tool Kit and Regulations for Spatial Planning in the ASALs.' ASALs are Arid and Semi-Arid Areas and Machakos is one of the Counties; they are 29 of them.

So, what came out is that a matter maybe the committee on planning may not even know, is that they are already guidelines that were prepared for spatial planning and spatial planning is all about development for Counties in general but then they felt that they needed to give special attention to the Arid and Semi-Arid Counties because there is a lot of potential. This is where you have the largest parcels of land which can be used properly if irrigated and also areas where we can have industries; we can have airports and so on.

So, those guidelines I was able to get copies of them and I ask the Chair of the Committee on planning to see me because this Assembly needs to push especially the Executive for purposes of giving us that plan so that it can come and be interrogated in the Assembly. You pass it because the requirement in the law is that should not spend a penny as a County Government or even the National Government without planning which is approved by the Assemblies both at the National and County Governments.

Again it makes a lot of sense if you plan because that is how you are able to use the funds prudently and then now you make meaningful development for the people. So, we are very late in doing this and actually it turned out that out of the 47 Counties only Lamu has a Spatial Plan as we are talking and they did it even in the First Assembly. So we need perhaps maybe to be the second to have that Spatial Planning and it can be done.

Hon. Kieti see me I will give you some ideas so that you can liaise with your counterpart at the Executive because we need to have a Spatial Plan for Machakos County.

ADJOURNMENT

Hon. Speaker: Thank you, Hon. Members for this moment the sitting will be adjourned and it will resume at 2.30 p.m. on the 10th day of September, 2019.

The House rose at 11.08 a.m.